From: Nathan Maxwell Cann

To: <u>Lemos, June</u>

**Subject:** Fort Bragg Marketing Contract **Date:** Monday, April 26, 2021 4:07:05 PM

Hello June, this is on the calendar for tonight, although I cannot tell if there will be a vote on it. I would like this to be read at the meeting if possible. Thank you!

Dear City Council Members and City Manager,

I am writing in regards to the proposed year long contract with Idea Cooperative for \$180,000. I strongly urge the council and manager not to sign onto this contract.

Most disconcerting about this contract is the price for social media. The fee of 8,000 dollars a month to generate a single email and make 7 - 8 Facebook and Instagram posts seems rather absurd. This fee doesn't even include printing costs.

If the city is willing to pay that exorbitant fee, why not pay a local person or persons? Why would a city full of artists and artisans outsource creative work to a company based in another county? Paying local artists and marketing teams would also inject that money back into our economy.

Yes, tourism has been up this past year since working with the Idea Cooperative, but it is rash to confuse correlation with causation, when tourism is up in general for the tri-county area because of pandemic related restrictions. As many of our tourist lodgings are booked through August, it would appear that we have little need to attract more Summer tourists. Also, as there is an extreme drought emergency, won't more summer tourism will only exacerbate our water problems?

Instead of incentivizing tourists to win lodging with a photo contest, could we use these funds to pay local artists to make sculptures or benches and beautify our downtown? Perhaps this money could help renovate the athletic fields that bring in people during the off-season? It could be used to add signs and placards on historic buildings or important sites. Or used to reimagine glass beach, a over-marketed gimmick that is frankly misleading to tourists...

This is a lot of money to spend out of town when we have so many local artists struggling to live here. There has to be a better use of \$180,000.

Thank You for your Time, Nathan Maxwell Cann

•ol°∆°le−

From: <u>kate bean</u>
To: <u>Lemos, June</u>

**Subject:** Council meeting public comment: Item 5C; 04/26/21 meeting & vote

**Date:** Monday, April 26, 2021 2:52:24 PM

Attachments: VFB Analytics04 20.pdf

It has come to my attention that a marketing firm based in Petaluma is asking \$173,000.00, or \$12,000/ month to represent Fort Bragg in social media.

And that the Visit Fort Bragg committee has recommended a yes vote on the attached media campaign proposal.

Where is the due process on this expenditure of funds? Has anybody made inquiries? Recruited other community stakeholders outside lodging and food?.....what about the arts community?

Why are we farming this out to people who dont even live here? I heard from one shop owner that the review of her shop by a rep of this firm was not even conducted in a professional manner!

My first response to the attached presentation was:

where is the breakdown that indicates how many manhours per month the firm expects to bill for their media, and at what pay scale?

I would expect at least **some** forensic accountability and analysis; if their analytics are so impressive, lets see exactly how they are spending this \$8,000/ month they have so far received, and find a reputable LOCAL accountant to do a cost /benefit analysis for the City before throwing money away irresponsibly.

In my opinion, Infrastructure should be basic and fundamental to tourist industry development. Build it and they will come. Guaranteed!

We have the coastline! Make it accessible!

Where are the adequate number of public facilities such as toilets, park amenities, drinking fountains? What about paying more local artists to do murals? Where is the budget for that? Lets make a pie chart to see how balanced the fund's dispersal can be!

Secondly, of what value /use are the slick analytics presented in the attached presentation to anybody in the City administration? This seems grossly inflated with a lot of golly geewhiz algorithms to impress.

Thirdly, what other bids have been solicited?

Why isnt local creative input being recruited by the Visit Fort Bragg Committee, which i hear is overrepresented by the restaurant and lodging sector?

Fourthly, i hear that lodging is booked up already through August of this year. How is this proposed "media campaign" going to find more housing to accommodate increased interest? This is absurd.

((most importantly, the COVID-19 factor created a huge swell in urban flight last year, and a very good tourist season, which may or may not have been influenced by the firms social media featuring Fort Bragg, therefor, a more normal year should be evaluated for their value

as a PR contractor, before allowing them to inflate their fees))

How about investing some of the Room Tax windfall in restoring local soccer fields & sports facilities, so that school year tournaments can bring in money during the off season? Summers are covered, get some perspective on year-round income. Restaurants can be found by anyone with an iPhone. Restaurant month sounds unnecessary.

I think the priorities are being mismanaged here, and i won't hesitate to go on social media and say so, or on the local listserv.

The optics around this allocation of Room Tax funding does not benefit the community at large and *does not look good*.

I think further discovery and recruitment of competitive bids would be the most prudent thing to do here.

If it was YOUR tax money, you might be a bit more suspicious about this offer. Can i interest you in buying a bridge?

Honestly folks, try to think about the needs of the entire community.

Thanks
Kate Bean
Cleone

Sent from my iPhone

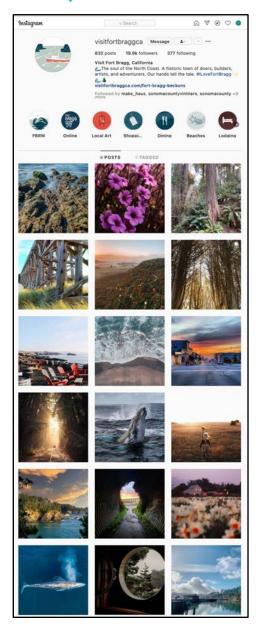


# Marketing Campaigns Status & Analytics

April 20, 2021









## **Analytics Overview**

## www.VisitFortBraggCA.com:

Site Traffic: (9/17/20 Launch > 4/19/21)

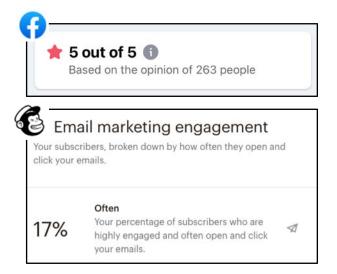
- 33,732 New Users
- 121,303 Page Views

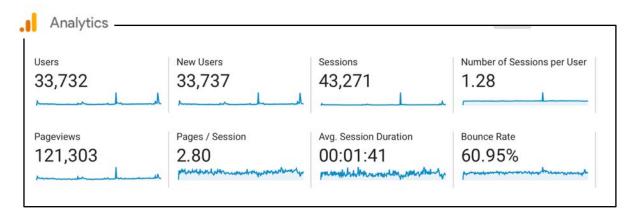
### Social Followers:

- IG: 19.9k
- FB: 68,126

### **Email Subscribers:**

• 1,863





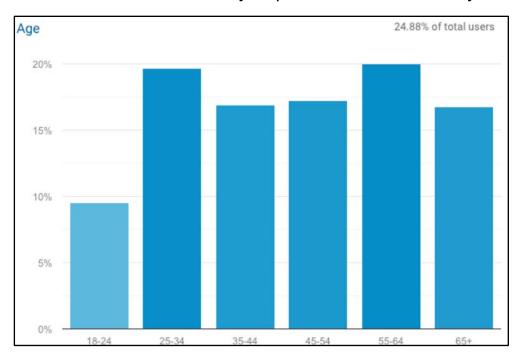




## **Demographics** (9/17/20 > 4/15/21)

### Insight:

- Age: Good Cross-Section Deeper Dive Shows Older Skew
- Location: #1 Skewed By Population Central Valley & Foothills "Heat Flight"



Metro		Acquisition						
		Users ? ↓	New Users ③	Sessions ?				
		15,159 % of Total: 59.57% (25,447)	14,977 % of Total: 59.43% (25,201)	18,703 % of Total: 56.33% (33,205)				
1.	San Francisco-Oakland-San Jose CA	7,282 (47.73%)	7,145 (47.71%)	9,467 (50.62%)				
2.	Sacramento-Stockton-Modesto CA	3,928 (25.74%)	3,857 (25.75%)	<b>4,767</b> (25.49%)				
3.	Chico-Redding CA	<b>1,243</b> (8.15%)	1,222 (8.16%)	<b>1,345</b> (7.19%)				
4.	Los Angeles CA	<b>1,240</b> (8.13%)	1,216 (8.12%)	1,359 (7.27%)				
5.	(not set)	396 (2.60%)	384 (2.56%)	440 (2.35%)				
6.	Fresno-Visalia CA	281 (1.84%)	275 (1.84%)	314 (1.68%)				
7.	Eureka CA	<b>226</b> (1.48%)	225 (1.50%)	238 (1.27%)				
8.	San Diego CA	224 (1.47%)	221 (1.48%)	<b>241</b> (1.29%)				
9.	Monterey-Salinas CA	161 (1.06%)	161 (1.07%)	187 (1.00%)				
10.	Santa Barbara-Santa Maria-San Luis Obispo CA	102 (0.67%)	100 (0.67%)	138 (0.74%)				







## **Behavior** (9/17/20 > 4/15/21)

### Insights:

• People Using Site To Trip Plan

Page ?			Pageviews ? ↓
			121,303 % of Total: 100.00% (121,303)
1.	1	P	<b>29,369</b> (24.21%)
2.	/plan-your-trip/	<b>J</b>	<b>8,293</b> (6.84%)
3.	/bottraffic.live	æ	<b>5,037</b> (4.15%)
4.	/events/	(P)	<b>5,011</b> (4.13%)
5.	/a-message-from-the-city-manager/	æ	<b>4,327</b> (3.57%)
6.	/about-fort-bragg/	æ	<b>3,856</b> (3.18%)
7.	/plan-your-trip/stay/hotels/	<b>P</b>	<b>3,841</b> (3.17%)
8.	/plan-your-trip/eat-drink/eat/	æ	<b>3,044</b> (2.51%)
9.	/2020-gift-guide/	æ	<b>2,208</b> (1.82%)
10.	/plan-your-trip/play/coastal-activities/	<b>J</b>	1,991 (1.64%)
11.	/our-stories/	P	<b>1,986</b> (1.64%)
12.	/plan-your-trip/play/beaches/	P	<b>1,757</b> (1.45%)
13.	/plan-your-trip/experiences/	P	<b>1,486</b> (1.23%)
14.	/plan-your-trip/play/hike-bike/	P	<b>1,286</b> (1.06%)
15.	/plan-your-trip/on-the-way/	P	<b>1,243</b> (1.02%)

16.	/thank-you/	(P)	1,214 (1.00%)
17.	/the-family/	P	1,148 (0.95%)
18.	/adventurist/	æ	1,071 (0.88%)
19.	/whale-days/	æ	1,051 (0.87%)
20.	/the-naturalist/	æ	1,004 (0.83%)
21.	/glass-beach/	æ	910 (0.75%)
22.	/plan-your-trip/play/shopping/	æ	<b>892</b> (0.74%)
23.	/youre-welcome/	P	860 (0.71%)
24.	/fort-bragg-beckons/	æ	801 (0.66%)
25.	/skunk-train/	æ	<b>794</b> (0.65%)
26.	/plan-your-trip/stay/camping/	æ	<b>751</b> (0.62%)
27.	/paul-bunyan-days/	P	<b>698</b> (0.58%)
28.	/the-local/	æ	<b>653</b> (0.54%)
29.	/glass-beach-inn/	æ	<b>571</b> (0.47%)
30.	/annual-rhododendron-show/	æ	<b>534</b> (0.44%)
31.	/fort-bragg-coastal-trail/	æ	<b>519</b> (0.43%)
32.	/the-culturist/	æ	<b>505</b> (0.42%)
33.	/north-cliff-hotel/	æ	<b>456</b> (0.38%)
34.	/the-worlds-largest-salmon-bbq/	P	436 (0.36%)
35.	/the-mariner/	<b>6</b>	434 (0.36%)





## **Behavior** (9/17/20 > 4/15/21)

### Insights:

Segmented Experiences Are A Draw

Pa	age ?	P	Pageviews ?	4
			<b>121,30</b> 3 % of Total: 100.00 (121,30)	1%
1.	1	P	29,369 (24.21	%)
2.	/plan-your-trip/	æ	<b>8,293</b> (6.84)	%)
3.	/bottraffic.live	(P)	<b>5,037</b> (4.15)	%)
4.	/events/	(P)	<b>5,011</b> (4.13	%)
5.	/a-message-from-the-city-manager/	(P)	<b>4,327</b> (3.57	%)
6.	/about-fort-bragg/	æ	<b>3,856</b> (3.18)	%)
7.	/plan-your-trip/stay/hotels/	æ	<b>3,841</b> (3.17	%)
8.	/plan-your-trip/eat-drink/eat/	P	<b>3,044</b> (2.51	%)
9.	/2020-gift-guide/	(P)	<b>2,208</b> (1.82	%)
10.	/plan-your-trip/play/coastal-activities/	(P)	<b>1,991</b> (1.64)	%)
11.	/our-stories/	(A)	<b>1,986</b> (1.64)	%)
12.	/plan-your-trip/play/beaches/	P	<b>1,757</b> (1.45)	%)
13.	/plan-your-trip/experiences/	P	1,486 (1.23	%)
14.	/plan-your-trip/play/hike-bike/	(P)	<b>1,286</b> (1.06	%)
15.	/plan-your-trip/on-the-way/	æ	1,243 (1.02)	%)

16.	/thank-you/	<sub>G</sub>	<b>1,214</b> (1.00%)
17.	/the-family/	æ	1,148 (0.95%)
18.	/adventurist/	æ	<b>1,071</b> (0.88%)
19.	/whale-days/	æ	<b>1,051</b> (0.87%)
20.	/the-naturalist/	<b>@</b>	1,004 (0.83%)
21.	/glass-beach/	(P	910 (0.75%)
22.	/plan-your-trip/play/shopping/	<sub>(P</sub>	<b>892</b> (0.74%)
23.	/youre-welcome/	(P	860 (0.71%)
24.	/fort-bragg-beckons/	(P	801 (0.66%)
25.	/skunk-train/	P	<b>794</b> (0.65%)
26.	/plan-your-trip/stay/camping/	P	<b>751</b> (0.62%)
27.	/paul-bunyan-days/	(P	<b>698</b> (0.58%)
28.	/the-local/	P	<b>653</b> (0.54%)
29.	/glass-beach-inn/	Ð	<b>571</b> (0.47%)
30.	/annual-rhododendron-show/	P	<b>534</b> (0.44%)
31.	/fort-bragg-coastal-trail/	P	<b>519</b> (0.43%)
32.	/the-culturist/	(P	<b>505</b> (0.42%)
33.	/north-cliff-hotel/	P	<b>456</b> (0.38%)
34.	/the-worlds-largest-salmon-bbq/	P	<b>436</b> (0.36%)
35.	/the-mariner/	P	<b>434</b> (0.36%)





## **Behavior** (9/17/20 > 4/15/21)

### Insights:

Promotional Landing Pages Are A Draw

Page ?			Pageviews ? ↓
			121,303 % of Total: 100.00% (121,303)
1.	1	P	<b>29,369</b> (24.21%)
2.	/plan-your-trip/	æ	<b>8,293</b> (6.84%)
3.	/bottraffic.live	(A)	<b>5,037</b> (4.15%)
4.	/events/	(P)	<b>5,011</b> (4.13%)
5.	/a-message-from-the-city-manager/	P	<b>4,327</b> (3.57%)
6.	/about-fort-bragg/	(P)	<b>3,856</b> (3.18%)
7.	/plan-your-trip/stay/hotels/	(P)	<b>3,841</b> (3.17%)
8.	/plan-your-trip/eat-drink/eat/	P	<b>3,044</b> (2.51%)
9.	/2020-gift-guide/	(P)	<b>2,208</b> (1.82%)
10.	/plan-your-trip/play/coastal-activities/	P	1,991 (1.64%)
11.	/our-stories/	(A)	<b>1,986</b> (1.64%)
12.	/plan-your-trip/play/beaches/	(P)	<b>1,757</b> (1.45%)
13.	/plan-your-trip/experiences/	P	<b>1,486</b> (1.23%)
14.	/plan-your-trip/play/hike-bike/	æ	<b>1,286</b> (1.06%)
15.	/plan-your-trip/on-the-way/	(P)	<b>1,243</b> (1.02%)

16.	/thank-you/	(P)	1,214 (1.00%)
17.	/the-family/	Ð	1,148 (0.95%)
18.	/adventurist/	æ	1,071 (0.88%)
19.	/whale-days/	æ	1,051 (0.87%)
20.	/the-naturalist/	æ	1,004 (0.83%)
21.	/glass-beach/	æ	910 (0.75%)
22.	/plan-your-trip/play/shopping/	Ð	<b>892</b> (0.74%)
23.	/youre-welcome/	g.	860 (0.71%)
24.	/fort-bragg-beckons/	æ	801 (0.66%)
25.	/skunk-train/	æ	<b>794</b> (0.65%)
26.	/plan-your-trip/stay/camping/	æ	<b>751</b> (0.62%)
27.	/paul-bunyan-days/	Ð	<b>698</b> (0.58%)
28.	/the-local/	æ	<b>653</b> (0.54%)
29.	/glass-beach-inn/	P	<b>571</b> (0.47%)
30.	/annual-rhododendron-show/	æ	<b>534</b> (0.44%)
31.	/fort-bragg-coastal-trail/	æ	<b>519</b> (0.43%)
32.	/the-culturist/	<sub>G</sub>	<b>505</b> (0.42%)
33.	/north-cliff-hotel/	٩	<b>456</b> (0.38%)
34.	/the-worlds-largest-salmon-bbq/	P	<b>436</b> (0.36%)
35.	/the-mariner/	(F)	434 (0.36%





## **Holiday Gift Guide** (November > December 2020)

**Objective**: Support Local Merchants > Web Content Views > Link Clicks

Tactics: Email, Organic & Paid Social

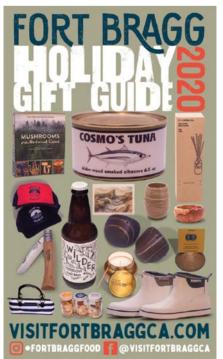
Results:

Paid Social:

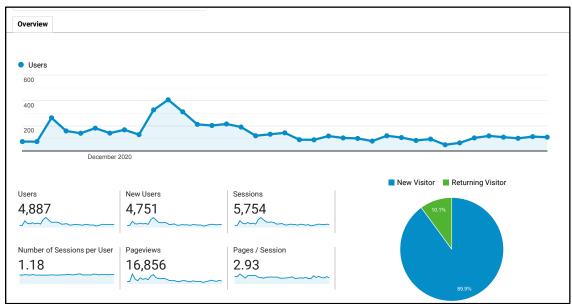
• 23.6k reached

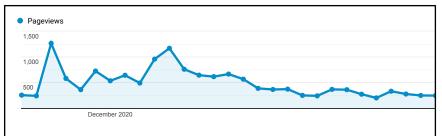
• 700 + clicks Users: 3,526

Page Views: 16,856



Campaign Name	Campaign Name	Results	Reach	Impressions	Cost per Result
Bay Area Tourism (PAID)	Link Clicks	302	12572	14198	0.24
Fort Bragg Holiday Gift Guide (PAID)	Link Clicks	292	6676	16649	0.39
Holiday Gift Guide (PAID)	Website Content Views	n/a	3773	12503	
Instagram Post: Holiday Shopping (boosted)	Link Clicks	25	3496	4438	1.20
Instagram Post:Holiday Giveaway (boosted)	Link Clicks	62	1589	1701	0.48
Facebook: Giveaway (boosted)	Link Clicks	64	1296	3623	0.63





Page		Pageviews	Unique Pageviews	Avg. Time on Page
		<b>16,856</b> % of Total: 100.00% (16,856)	13,412 % of Total: 100.00% (13,412)	00:00:55 Avg for View: 00:00:55 (0.00%)
1.	1	<b>3,263</b> (19.36%)	<b>2,598</b> (19.37%)	00:00:51
2.	/2020-gift-guide/	<b>1,965</b> (11.66%)	1,006 (7.50%)	00:00:48
3.	/plan-your-trip/	<b>811</b> (4.81%)	569 (4.24%)	00:00:33
4.	/a-message-from-the-city-manager/	<b>540</b> (3.20%)	514 (3.83%)	00:01:56
5.	/about-fort-bragg/	<b>412</b> (2.44%)	358 (2.67%)	00:01:53
6.	/events/	<b>373</b> (2.21%)	281 (2.10%)	00:00:26
7.	/our-stories/	<b>295</b> (1.75%)	216 (1.61%)	00:00:35
8.	/plan-your-trip/eat-drink/eat/	<b>254</b> (1.51%)	142 (1.06%)	00:00:52
9.	/plan-your-trip/stay/hotels/	<b>252</b> (1.50%)	150 (1.12%)	00:00:51
10.	/princess-seafood-cosmos-tuna/	<b>185</b> (1.10%)	166 (1.24%)	00:01:24
11.	/little-cups-ceramics-holiday/	<b>163</b> (0.97%)	149 (1.11%)	00:00:41
12.	/plan-your-trip/play/coastal-activities/	<b>156</b> (0.93%)	119 (0.89%)	00:00:50
13.	/haywire-2/	155 (0.92%)	148 (1.10%)	00:00:46
14.	/outdoor-store/	150 (0.89%)	140 (1.04%)	00:00:42
15.	/plan-your-trip/on-the-way/	135 (0.80%)	112 (0.84%)	00:02:02
16.	/drop-in-donut/	132 (0.78%)	121 (0.90%)	00:00:26
17.	/interior-camp/	130 (0.77%)	118 (0.88%)	00:00:30
18.	/lunar-tide-2/	126 (0.75%)	113 (0.84%)	00:00:51
19.	/thank-you/	123 (0.73%)	107 (0.80%)	00:00:52
20.	/plan-your-trip/play/beaches/	<b>121</b> (0.72%)	96 (0.72%)	00:00:22





### Winter Visit (1/28/20 > 2/17/21)

**Objective**: Site and Social Engagement > Drive Limited Range Visits

Tactics: Email, Organic & Paid Social

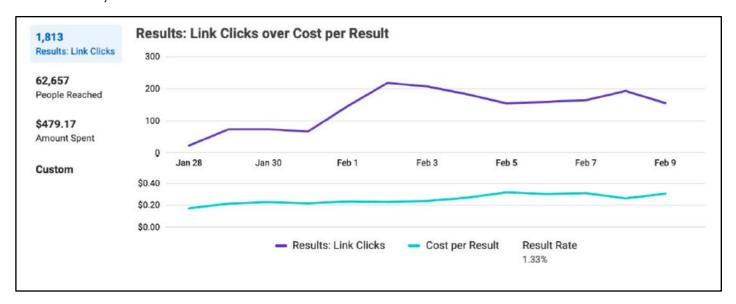
Results:

Paid Social AB Test:

- V1 7K users, 171 clicks
- V2 9.5k users, 234 clicks
- V3 (optimized): 62.5K accounts reached, 1,813 clicks
- Total Spend: \$473

### Site Traffic:

• 5,406 Users



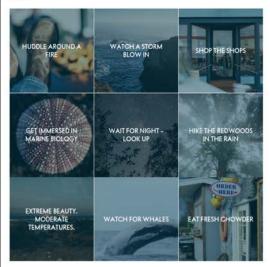
#### FORT BRAGG



## Bundle up. Hunker down.

#### here's a chill vibe in Fort Brang in the winter

Market was manager must reason the to're action towers at the factor count closes in absolute manager must be the action to the count of the county of the c



#### Finally, Please Visit Responsibly

Here is first fragg, we appreciate the visitors who share a lose for our bountful area and community. During the Crowlet's producing, treat extrinsions are proceeds and may change codificatly. So, we ask that you always asl ahead forliver visiting, were a mark whom inside or out in public, and, most impartently, do not treat if you are sick. Thanky you in advance, and we've exclude to see you this winter in Fort though.



FORT BRAGG

AY CONNECTED







## **Restaurant Week/Month** (12/26/20 > 3/26/21)

**Objective**: Site and Social Engagement > Drive Limited Range Visits > Support Restaurants

Tactics: Email (2), Organic & Paid Social

Results: Paid Social:

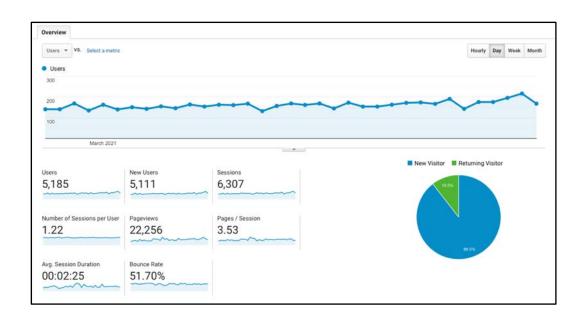
• 26,808 People Reached

• 3,484 Post Engagements (5.82%)

• Total Spend: \$275

#### Site Traffic:

• 5,406 Users











## **Book Early** (4/8/21 > 4/30)

**Objectives**: Newsletter Sign-Ups, Site and Social Engagement > Drive Limited Range Visits

Tactics: Email (2), Organic & Paid Social

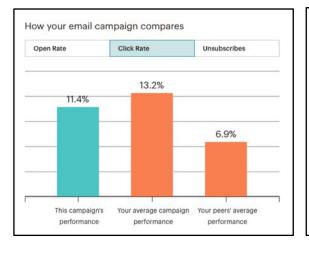
Results (to date):

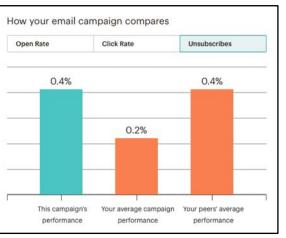
Newsletter Sign-Ups:

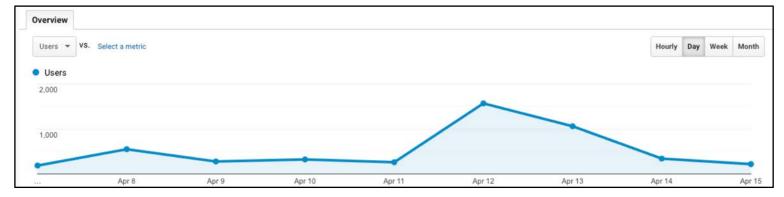
• 560

### Site Traffic:

- 5,055 Users
- 12,347 Page Views













## **Photo Collection** (5/1/21 > 5/31/21)

**Objectives**: Social Engagement & Follower Growth > Grow Photo Library

Tactics: Email, Organic & Paid Social

Concept:

#PhotoBragg

- Finalists Selected By VFB Committee
- Social Poll Determines Winner
- Prizes: Showing in Downtown Gallery, Posters & Postcards





## **Strategic Imperatives** (2021 > 2022)

## **Near & Long Term Destination Affinity**

## Capitalize On Revenge Travel Trends In A Noisy, Competitive Marketplace Goals:

- Expand Reach To Find New Fort Bragg Fans
- Incent Visitors To Visit and Patronize
- · Highlight Proximity and Diversity of Activities
- Catalyze Enthusiasm Among Current Followers

#### Ideas:

- Segment & Promote To Visitor Types
- Editorial Content For Earned Media Opportunities

#### **Engagement = Affinity = Visits**

#### Goals:

- Maintain VisitFortBraggCA.com As A Dynamic, Useful and Enjoyable Online Destination
- Grow Social and Email Following
- Incent Current Followers To Share

#### Ideas:

- Personalize With Ongoing Stories
- Revisit SEO Optimization

## **Local Economic Vitality**

### **Promote Central Business District Improvements**

#### Goals:

- Strategically Position For Consistent, Compelling Messaging
- Engage Locals To Support and Contribute
- Promote Visitor-Friendly Improvements To Followers

#### Ideas:

- Local Pride Campaign Landing Page and Social Channel To Rally Support and Promote Transparency
- Civic Improvement Projects: ex: High School Art Department Gets A Store Window, etc.

### **Support Local Merchants**

#### Goals:

 Continue To Optimize Site To Drive Traffic To Shops, Hotels and Activities

#### Ideas:

- Segmented Campaigns With Direct-Link Itineraries
- Revisit SEO Optimization





## **Contract Options**

### **Current Scope**

Since March, 2021, The Idea Cooperative has been working under a temporary, three-month contract extension, covering:

- Ongoing Social Media Posting & Monitoring
- Monthly E-marketing Analytics Report Summary
- One Monthly Promotion To Drive Engagement and Visits
  - Creative Theme/Concept
  - One Email
  - Social Media Materials
  - Collateral/Signage If Needed (note: does not include printing costs)
  - Web Development of Custom Landing Page If Needed

NOTE: Paid social media billed separately.

Cost: \$8,000/mo.

### **Revised Proposal Overview**

To achieve the Strategic Imperatives outlined previously, The Idea Cooperative proposes a 12-month contract covering:

Current Scope

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- Regular Local Content Development (Photography, Video, Audio/Podcasts) To Increase Engagement
- Monthly Content (vs. Promotional) E-newsletter To Increase Engagement and Support Local Merchants
- Monthly Editorial Content Development and Earned Media Initiatives To Expand Reach and Awareness
- Social Media Expansion and Campaigns To Increase Followers
- Monthly Paid Media Allocation To Increase Impressions/Awareness and Support Local Business Initiatives
- Strategic Messaging and Campaign Development To Support Central Business District Improvements

Cost: \$12,000/mo.

+ \$3,000/Mo. Paid Media\*

\$180,000

<sup>\*</sup> Paid media budget may not be allocated monthly

From: Jenny Shattuck
To: Lemos, June

Subject: consent calendar comment

Date: Monday, April 26, 2021 6:02:37 PM

I am concerned about the additional funding for promoting more tourism and hotels stays. I spoke with members of Visit Mendocino and the Hotel industry weeks ago and they said not only are they booked up for the summer, they are not sure what will happen when we run out of water to accommodate them. Visit Mendocino has not promoted people coming here because as one member said "They already are", so they have just stuck to branding and promoting masking safety. It was credited in the Visit Fort Bragg committee meeting that the reason for the large TOT was because of the promotion done on social media and the website. However, our social media and website were telling people not to come and to come back later when restrictions were lifted. People still came, and are coming here because they are limited to domestic travel, we have had low numbers of covid comparatively and people were escaping being stuck inside in highly populated areas. Anyone who works in the restaurant or hotel industry will confirm this. If we are going to have all these visitors, instead of promoting us, when they are already booked full, perhaps supplying extra portable bathrooms, trash cans and hand washing areas. Everyone uses the restroom and there is not the infrastructure to accommodate people when our benches, trashcans and bathrooms are lacking. I like our new website and social media, however more money to try to get people to book now, stay later is pointless, as

that is what has been happening since last year. I encourage more communication with Visit Mendocino, which says they have reached out to collaborate and be on the same page when it comes to promoting. Perhaps funds could be spent to get water tanks full at the hotels and fill them now to ensure they have supply and continue to contribute to the much coveted TOT.

Jenny Shattuck Fort Bragg