

# EXHIBIT A



## CITY OF FORT BRAGG

*Incorporated August 5, 1889*  
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February 8, 2021

### **Re: Support for Redwood Quality Management Company and Redwood Community Services to Coordinate Residential Services for The Plateau, Located at 441 South Street**

The City of Fort Bragg is pleased to partner with the developer, Danco to bring affordable housing opportunities to our community. Danco is the developer that brought us the senior housing project known as the Cottages at Cypress, and immediately following this success, staff helped Danco identify another site in Fort Bragg - 441 South Street.

Over four years, the City processed necessary planning entitlements, provided a \$250,000 loan from the City's housing funds, secured a \$3 million grant through Mendocino County Continuum of Care, and partnered to receive nearly \$3.1 million from HCD's In-fill Infrastructure grant program to develop twenty (20) Permanent Supportive Housing units, twenty-three (23) senior cottages, and twenty-five (25) workforce units; collectively referred to as "The Plateau." Construction is underway and attention is now turning toward the future residents that will call it home.

With a diverse community that includes working families, seniors and formerly homeless, this is a unique opportunity to support individuals in the pursuit of well-being, within the context of a diverse neighborhood. Fort Bragg is fortunate to have many qualified community service providers to assist this effort, such as Parents & Friends, Project Sanctuary, Safe Passage, Mendocino Children's Fund, Mendocino Coast Hospitality Center, and Mendocino Veterans Services to name a few. The success of our effort will depend on the coordination of these service providers.

It is with this in mind that I reached out to Camille Schraeder, Chief Program Officer of Redwood Quality Management Company (RQMC) to ask for Redwood Community Services (RCS) to take the lead in coordinating services for The Plateau. RQMC is the Administrative Service Organization for Mendocino County, providing management and oversight of specialty mental health, community service support, prevention and early intervention services to youth, young adults, adults, and seniors throughout our region. RCS has extensive experience with youth resource centers and program development. RCS has the ability to connect with and develop the community resources, as well as manage the overall programming for the 69 units, including the specialty support services needed for Mental Health clients.

Their extensive experience, as well as their vast network and resources makes RQMC a natural fit for this position; the strong working relationship with Adventist Health in particular would be a valuable asset.

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Adventist Health's Mendocino Coast location is situated directly across from The Plateau and Adventist could help support, train and encourage community members to lead a long and meaningful life by practicing wellness. Preliminary discussions have taken place with RQMC, leadership of Adventist Health and Danco to determine interest and potential strategies to support a wellness community in all dimensions – social, physical, emotional, occupational, intellectual, etc.

Although Danco initially reached out to Mendocino Coast Hospitality Center to act as the coordinator of services, I, Mayor Bernie Norvell, on behalf of the Homeless Ad Hoc Committee and the Fort Bragg City Council, recommend RQMC for this position. Mendocino Coast Hospitality Center can continue to play an active role supporting clients residing in the Permanent Supportive Housing units; however, RQMC is better qualified to serve the project as a whole, which will include residents of all ages and diverse experiences.

Thank you for your consideration of this matter.

Sincerely,

Bernie Norvell  
Mayor