

City of Fort Bragg

416 N Franklin Street Fort Bragg, CA 95437 Phone: (707) 961-2823 Fax: (707) 961-2802

Meeting Agenda Special City Council

THE FORT BRAGG CITY COUNCIL MEETS CONCURRENTLY
AS THE FORT BRAGG MUNICIPAL IMPROVEMENT DISTRICT
NO. 1 AND THE FORT BRAGG REDEVELOPMENT SUCCESSOR
AGENCY

Wednesday, March 9, 2022

2:00 PM

Via Video Conference

Joint City Council/MCRPD Special Meeting - CV Starr Budget Workshop

CALL TO ORDER

ROLL CALL

PLEASE TAKE NOTICE

Due to state and county health orders and to minimize the spread of COVID-19, City Councilmembers and staff will be participating in this meeting via video conference. The Governor's executive Orders N-25-20, N-29-20, and N-15-21 suspend certain requirements of the Brown Act and allow the meeting to be held virtually.

The meeting will be live-streamed on the City's website at https://city.fortbragg.com/ and on Channel 3. Public Comment regarding matters on the agenda may be made by joining the Zoom video conference and using the Raise Hand feature when the Mayor or Acting Mayor calls for public comment. Any written public comments received after agenda publication will be forwarded to the Councilmembers as soon as possible after receipt and will be available for inspection at City Hall, 416 N. Franklin Street, Fort Bragg, California, during normal business hours. All comments will become a permanent part of the agenda packet on the day after the meeting or as soon thereafter as possible, except those written comments that are in an unrecognized file type or too large to be uploaded to the City's agenda software application. Public comments may be submitted to City Clerk June Lemos at jlemos@fortbragg.com.

ZOOM WEBINAR INVITATION

You are invited to a Zoom webinar.

When: Mar 9, 2022 02:00 PM Pacific Time (US and Canada)

Topic: Special Joint City Council/Mendocino Coast Recreation & Park District Work Session

Please click the link below to join the webinar: https://us06web.zoom.us/j/82162656089

Or Telephone: US: +1 346 248 7799 or +1 720 707 2699 (*6 mute/unmute; *9 raise hand)

Webinar ID: 821 6265 6089

TO SPEAK DURING PUBLIC COMMENT PORTIONS OF THE AGENDA VIA ZOOM, PLEASE JOIN THE MEETING AND USE THE RAISE HAND FEATURE WHEN THE MAYOR OR ACTING MAYOR CALLS FOR PUBLIC COMMENT ON THE ITEM YOU WISH TO ADDRESS.

AGENDA REVIEW

1. CONDUCT OF BUSINESS

1A. 22-091 Conduct Joint City Council/Mendocino Coast Recreation & Park District Board

Work Session for C.V. Starr Community Center FY 2021/22 Mid-Year Budget

Review

Attachments: Agenda Item Summary FY2021-2022 CVSCC Mid-Year Budget Proposal

FY2122 CVSCC Midyear Budget Report

ADJOURNMENT

The adjournment time for all Council meetings is no later than 10:00 p.m. If the Council is still in session at 10:00 p.m., the Council may continue the meeting upon majority vote.

STATE OF CALIFORNIA)
COUNTY OF MENDOCINO)ss.)
	rjury, that I am employed by the City of Fort Bragg and that I ted in the City Hall notice case on March 4, 2022.
June Lemos, MMC City Clerk	

NOTICE TO THE PUBLIC:

DISTRIBUTION OF ADDITIONAL INFORMATION FOLLOWING AGENDA PACKET DISTRIBUTION:

- Materials related to an item on this Agenda submitted to the Council/District/Agency after distribution of the agenda packet are available for public inspection upon making reasonable arrangements with the City Clerk for viewing same during normal business hours.
- Such documents are also available on the City of Fort Bragg's website at https://city.fortbragg.com subject to staff's ability to post the documents before the meeting.

ADA NOTICE AND HEARING IMPAIRED PROVISIONS:

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If you need assistance to ensure your full participation, please contact the City Clerk at (707) 961-2823. Notification 48 hours in advance of any need for assistance will enable the City to make reasonable arrangements to ensure accessibility.

This notice is in compliance with the Americans with Disabilities Act (28 CFR, 35.102-35.104 ADA Title II).



City of Fort Bragg

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Text File

File Number: 22-091

Agenda Date: 3/9/2022 Version: 1 Status: Business

In Control: Special City Council File Type: Staff Report

Agenda Number: 1A.

Conduct Joint City Council/Mendocino Coast Recreation & Park District Board Work Session for

C.V. Starr Community Center FY 2021/22 Mid-Year Budget Review

AGENDA ITEM SUMMARY

AGENDA ITEM:

6.4 FY2021-2022 CVSCC Mid-Year Budget Proposal

PREPARED BY:

Anna-Kristina Rosenquist, Finance Officer

ATTACHMENT(S):

1. FY2021-2022 CVSCC Mid-Year Budget Report

EXPLANATION:

In preparation for the development of the FY2021-2022 CVSCC mid-year budget adjustment process, all staff met to discuss and prioritize CVSCC budgetary needs.

On February 8, 2022, MCRPD staff held a meeting with COFB staff to review the proposed FY2021-2022 CVSCC Mid-Year Budget proposal and to receive feedback.

On February 16, 2022, MCRPD staff is scheduled to present the proposed FY2021-2022 CVSCC Mid-Year Budget Proposal to the MCRPD Finance Committee at 4:30pm for review. The goal is to obtain a recommendation from the Finance Committee to the MCRPD Board of Directors for preliminary approval at a Regular MCRPD Board of Directors meeting scheduled for 5:30pm later the same day.

The MCRPD Board of Directors is currently scheduled to meet with the City of Fort Bragg, City Council on March 9, 2022, at 2:00pm via Zoom for final review and approval of the proposed FY2021-2022 CVSCC Mid-Year Budget.

MCRPD Administrative Staff and Department Heads will be available to respond to questions about the CVSCC FY2021-2022 Mid-Year Budget Adjustments.

FISCAL IMPACT:

The approved FY2021-2022 CVSCC budget was projected to end the year with an unrestricted net position of \$656,284. With the proposed FY2021-2022 mid-year adjustments, the CVSCC Enterprise Fund is projected to end the FY2021-2022 at \$1,263,470 which is a favorable increase of \$607,185.

ALTERNATIVES:

1. No alternatives have been proposed.

RECOMMENDED ACTION:

Carry a motion to approve the FY2021-2022 CVSCC Mid-Year Budget as presented.

MOTION:

(This motion language is provided only as sample language for the recommended action. It is the sole determination of the individual members of the board as to whether this language is used.)

i move to approve t	the FY2021-2022 CVSCC Mild-Year Budget as presented.
Motion made by (Bo	oard Member):
Second made by (B	Board Member):
Discussion	
Vote	
Carried? ☐ Yes	□ No
Unanimous	☐ By majority
Voted against:	
Abstained:	



The C. V. Starr Community Center (CVSCC) FY2021-2022 Midyear Budget Report is prepared for the Fort Bragg City Council and Mendocino Coast Recreation & Park District (MCRPD) Board in accordance with the operating agreement between the two associated entities.

The Center is operating in accordance with the approved FY2021-2022 budget. The proposed FY2021-2022 midyear budget has been developed to provide the most realistic forecast possible, given the information available to staff at the time.



Mendocino Coast Recreation and Park District Board of Directors and Term Expires:

Barbara Burkey, Board Chair - December 2022
Leslie Bates, Board Vice Chair - December 2022
Angela Dominguez, Board Secretary - December 2024
Bob Bushansky, Board Member - December 2022
John Huff, Board Member - December 2024

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BUDGET SUMMARY

Description	FY18/19 Audited Results	FY19/20 Audited Results	FY20/21 Actuals	FY21/22 Adopted Budget	FY20/21 Actuals as of 12/31/2021	% Variance at Mid-year	FY21/22 Projection	Variance FY21/22 Adopted Budget vs. FY21/22 Midyear Projection
Operating Revenue								favorable (unfavorable)
General Admission	\$ 571,718	\$ 391,013	\$ (426)	\$ 375,956	\$ 155,342	41%	\$ 310,685	(unravorable) \$ (65,271)
Rentals	50,241	34,966	(125)	29,423	13,132	41%	34,787	5,364
Registration	74,977	33,443	(156)	33,186	18,881	57%	45,514	12,328
Merchandise	7,726	4,057	(130)	3,596	2,997	83%	6,130	2,534
Miscellaneous	6,745	2,239	591	2,754	439	16%	2,113	(641)
Total Operating Revenue	711,407	465,718	(116)	444,914	190,791	43%	399,229	(45,686)
Operating Expense								
Wages and Benefits	995,222	858,921	251,264	952,732	370,112	39%	952,732	_
Utilities	274,452	183,177	76,967	271,996	158,318	58%	350,044	(78,048)
Outreach	32,643	12,218	70,507	22,200	5,545	25%	17,200	5,000
Maintenance	145,095	89,219	34,650	165,525	21,602	13%	161,994	3,531
Operations	191,503	232,543	132,467	210,328	110,452	53%	203,625	6,703
Other Expenses	29,265	24,856	10,000	15,350	6,150	40%	15,350	-
Total Operating Expense	1,668,180	1,400,933	505,348	1,638,131	672,179	41%	1,700,945	(62,814)
Total Expenses	1,668,180	1,400,933	505,348	1,638,131	672,179	41%	1,700,945	(62,814)
Net Revenue (Expense)	(956,773)	(935,215)	(505,464)	(1,193,217)	(481,388)		(1,301,717)	108,500
Enterprise Fund Allocation for Operations	956,773	935,215	505,464	1,193,217	481,388		1,301,717	(108,500)
Net Operating Income	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -
Capital Improvements								
Capital Improvements CVSCC Managed	12,786	91,234	36,009	-	-		-	-
Total Facility Improvements	12,786	91,234	36,009	-	-		-	-
Enterprise Fund Allocation for Facility Improvements	(12,786)	(91,234)	(36,009)	-	-		-	
Capital Improvements - COFB Managed	16,735	247,490	-	562,000	-		448,475	113,525
Enterprise Capital Projects - City Managed	(16,735)	(247,490)	-	(562,000)	-		(448,475)	(113,525)
Total Capital Improvements	12,786	91,234	36,009	562,000			448,475	113,525 -

			ı	Ente	erprise Fun	d S	Summary -	From City CAFR/Budget			
Enterprise Fund	FY18/19 Audited Results		Y19/20 Audited Results		Y20/21 Actuals		Y21/22 Adopted Budget		FY21/22 Projection	١	/ariance
Beginning Unrestricted Net Position	\$ 874,690	\$	702,390	\$	306,884	\$	1,139,627		\$1,139,627	\$	-
Operating Revenue	711,205		465,718		(116)		444,914		399,229	\$	(45,686)
Sales Tax Revenue	878,737		944,770	1	,099,510		1,001,874		1,001,874	\$	-
Property Tax Revenue	249,499		236,185		262,787		260,000		260,000	\$	-
Non-Operating Revenue	18,024		15,227		11,919		10,000		10,000	\$	-
Other Revenue	-		-		-		-		602,160	\$	602,160
Operating Expense	(1,993,643)	(1,718,682)		(505,348)	(1,638,131)		(1,700,945)	\$	(62,814)
Non-Operating Expense	(6,601)	-	-		-		-		-	\$	
Capital Assets Net of Debt payments	(29,521)		(338,724)		(36,009)		(562,000)		(448,475)	\$	113,525
Unrestricted Net Position	\$ 702,390	\$	306,884	\$1	,139,627	\$	656,284		\$1,263,470	\$	607,185
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Operating Reserve	\$ 411,140	\$	498,411	\$	429,671	\$	126,337		\$ 126,337	\$	_
Capital Repair & Equip Reserve	291,251		(191,526)		709,957		529,947		1,137,133		607,185
Unrestricted Net Position	\$ 702,390	\$	306,884	\$ 1	,139,627	\$	656,284		\$1,263,470	\$	607,185

OPERATING REVENUES

General Admissions

General admission revenue consists of user fees collected through drop-in visits, the sale of memberships and other admissions. There is a shortage in general admission revenue due to a few factors that have played a role in membership and drop-ins at the Center. The Center opened a few weeks later than projected. COVID-19 precautions including the continued use of masks while in the facility (excluding while in the pool), the closure of the showers to mitigate the time patrons spend in the facility while being unmasked, capacity limits in our Open Swim and Swim Slide Splash times, along with a couple spikes of COVID-19 cases in our community that caused some members hesitancy to utilize the facility. Admissions also dropped early in 2022 when the Leisure Pool closed. As restrictions ease, case numbers fall, and the Leisure Pool is re-opened the Center is expected to increase revenue from General Admissions. General Admissions are expected the end the year with \$310,685, which is \$65,271 less than budgeted.

Rentals

Rental revenue is collected for private rentals of facilities, such as birthday party room rentals or pool rentals by swim teams. The Mendocino Coast Sea Dragons Swim Team, Fort Bragg High School Swim Team, Mendocino High School Swim Team, and Title Waves Swim Team all rent lanes of the Lap Pool during weekday evenings for practice. The Center is also a popular place to have a Birthday Party. This year due to capacity limits we changed the way that Birthday Party Rentals have been offered. Currently, parties occur after the pools have closed to the public allowing the parties private pool use. This has caused the fee for parties to increase, however, the popularity has remained consistent. Rentals are expected to end the year with a favorable difference of \$5,364 for a total of \$34,787.

Registrations

Registration revenue is collected for registered activities, such as enrichment programs or swimming lessons. The Center has found that the community is ready to come back to registered programs. The Center offers as many enrichment programs, such as swim lessons, dance classes, and art classes as staffing allows. Programs fill very quickly once registration is open. Swim lessons have been notorious for filling just minutes after registration opens. The Center will be adding more classes as soon as staffing allows. Registrations are expected to end the year at \$45,514 which is a favorable difference of \$12,328.

Merchandise

Merchandise revenue is collected for the sale of retail items such as goggles, ear plugs, towels, and swim caps. Merchandise sales are expected to end the year at \$6,130. This is a favorable difference of \$2,534 from the approved budget.

Miscellaneous

Miscellaneous revenue includes items such as vending machine commissions and other revenue that does not fall into any of the previous categories. Miscellaneous revenues are expected to end the year at \$2,113 which is a \$641 decrease from the adopted budget.

OPERATING EXPENSES

Wages and Benefits

Wages and benefits account for the monetary compensation paid to employees, healthcare benefits, workers compensation insurance, state unemployment insurance, state employment training tax, federal insurance contribution act tax (FICA), and federal Medicare tax. The projected FY2021-2022 wages and benefits are \$952,732, which does not deviate from the adopted budget. During the first six periods of the FY2021-2022, July 2021 - December 2021 staff has averaged approximately 15.81 FTE's. However, though this amount compared to the desired 16.84 FTE's seems like the Center is well staffed, the department that is lacking employees is still struggling to have adequate staffing employs many part time employees.

MCRPD and CVSCC staff allocate their time following the chart below:

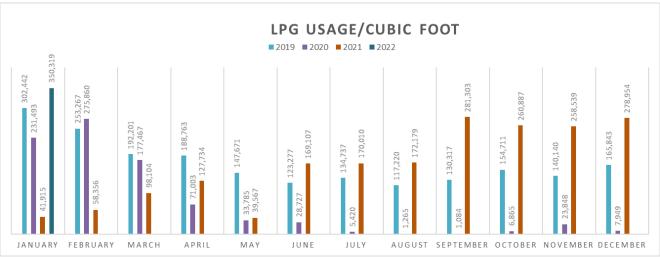
MODDD 8 01/000	CVSCC	MCRPD	
MCRPD & CVSCC	FTE	FTE	TOTAL FTE
Finance Officer	0.50	0.50	1.00
District Adminstrator	0.50	0.50	1.00
Administrative Services Supervisor	0.50	0.50	1.00
Administrative Assistant	1.20	0.30	1.50
Administrative Coordinator	0.50	0.50	1.00
Senior Administrative Assistant	0.80	0.20	1.00
Fitness Instructor	1.05	0.05	1.10
Recreation Instructor I & II	0.50	0.50	1.00
Recreation Leader	0.02	0.88	0.90
Recreation Supervisor	0.50	0.50	1.00
Head Lifeguard	1.00	0.00	1.00
Lifeguard	3.40	0.02	3.42
Recreation Coordinator	0.80	0.20	1.00
Senior Lifeguard	1.00	0.00	1.00
Recreation Score/Time Keeper	0.00	0.20	0.20
Senior Recreation Leader	0.00	0.53	0.53
Custodian	1.25	0.00	1.25
Maintenance Coordinator	0.80	0.20	1.00
Maintenance Supervisor	0.80	0.20	1.00
Maintenance Worker	1.20	0.20	1.40
Fitness Equipment Technician	0.02	0.00	0.02
Total	16.84	6.48	23.32

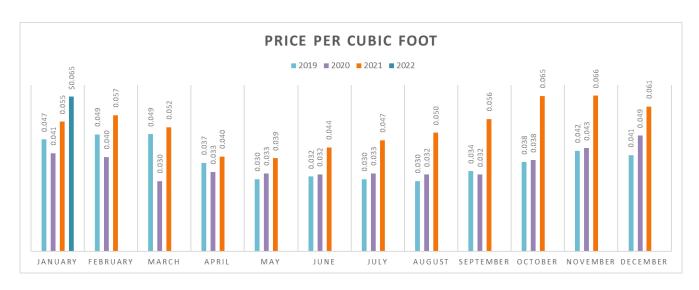
During the first six periods of the FY2021-2022, July 2021 - December 2021 staff has averaged approximately 15.81 FTEs. However, though this amount compared to the desired 16.84 FTEs seems like the Center is well staffed, there are still shortages. The aquatics department still needs at least 1.03 FTE to allow for the management staff that oversees that department to then to spend less time on the pool deck. This will allow recreation staff to continue programming throughout the rest of the District. Recruitment has been at the forefront of the focus, and it is hoped that the second half of the year that shortcoming can be fulfilled.

Utilities

Utilities include propane, electricity, water, and sewer service. The proposed FY2021-2022 budget amount for utility expense is expected to be \$350,044, which is a significant increase from the adopted budget of \$158,318. The spike in utilities is stemming from the Center's propane bill. Staff have been working with the propane company to investigate the substantial increase but have yet to come up with an explanation. This matter is a top priority to get resolved.







Outreach

Outreach expenditures are for the marketing of the Center, such as advertisements in local publications brochure production, and community sponsorships. The proposed outreach expense for FY2021-2022 is \$17,200, a \$5,000 decrease from the adopted budget.

Maintenance

Maintenance includes pool chemicals, repair parts, grounds keeping, tools, equipment and other maintenance related supplies and services. The six-month actuals are significantly lower but are expected to increase the second part of the year. This is due to the City of Fort Bragg now managing CVSCC contracts and projects. These contracts and projects are paid by the City of Fort Bragg and then the CVSCC is billed as a reimbursement. The projected maintenance expense for FY2021-2022 is \$161,994 which is a decrease from the adopted budget of \$165,525 by \$3,531.

Operations

Operations account for attorney services, engineering services, bank fees, communications, janitorial supplies, insurance, laundry service, office supplies, permits, postage/shipping, program supplies, recruitment, training, and uniforms. Operation expenses for FY2021-2022 is \$203,625 which is a decrease from the adopted budget of \$210,328 by \$6,703.

Other Expenses

Other expenses include interest payments, property tax administration, LAFCO, (Local Agency Formation Commission), and COFB administration fee in the amount of \$10,000. For FY2021-2022, the projected amount is \$15,350 which has no change from the adopted budget.

CAPITAL IMPROVEMENTS

The Center currently requires an array of projects to be completed that is expected to cost \$448,475. This is a decrease of \$113,525 from the approved FY2021-2022 budget. Listed below are the capital improvements for the FY2021-2022 budget cycle. Following that is the Capital Improvement Schedule through FY2025-2026.

Wattstopper

The existing wattstopper unit serves as a master lighting control for the entire facility. The current wattstopper is at the end of its dependable life expectancy. There are no longer any replacement parts available, nor any IT support offered for the system in place. The projected expense for a new, up to date, wattstopper is \$60,000.

AHU Programmer

The Air Handling Unit Programmer has been replaced and this project has been completed. The AHU programmer controls the heating and cooling of each room and programs as well as ventilation. This completed project cost \$14,375.

Leisure and Competition Pool Boilers

Both the leisure pool and competition boilers were installed in 2017. After speaking with several technicians, the issue seems to stem from environmental factors; chlorine and salt air are the worst conditions for any type of propane combustion chamber.

Recently, the leisure pool boiler had a catastrophic failure and has been shut down since January. A replacement leisure pool boiler has been ordered and expected to arrive and be installed sometime in March 2022. The anticipated cost of a replacement leisure pool boiler is \$22,000.

Since the leisure pool and competition pool boilers were purchased at the same time, pursuit of a replacement competition pool boiler is also in effect. Due to the long time it takes to order and receive boilers and the shortness of life they have at the facility; the replacement schedule will be more frequent in coming years. Ideally, ordering and replacing them more often will mitigate having to shut down either one of the pools entirely. A replacement competition pool boiler is expected to cost \$30,000.

BECS System

The BECS System automates the pool chemistry by adjusting chlorine levels and pH levels. It also keeps track of the flow rate and temperature. Without it, the water chemistry would become unbalance and staff would have to resort to manually adjusting the chemicals to balance the proper pool chemistry. The system is starting to show signs of decline and needs to be replaced before it completely fails. The new system is expected to cost \$24,000.

Domestic Hot Water System

The domestic hot water system consists of two domestic hot water boilers and a 500-gallon storage tank. Both boilers have reached their life expectancy and the storage tank is also showing signs of corrosion. The steel tank will be replaced with a stainless-steel tank to avoid this problem in the future.

The new boilers have an internal combustion chamber that should help combat corrosive issues as well. Both these improvements should provide longevity and efficiency. The domestic boilers are expected to be \$30,000 each and the stainless-steel water tank \$5,000 for a total of \$65,000 to repair the system.

ADA Door Installation – Natatorium

A smaller, but very important project is installing push plate ADA doors leading to the natatorium. We have finally obtained quotes. The ease of opening these doors will greatly benefit some of our patrons that have difficulty opening the heavy facility doors. This facility improvement should cost \$6,000.

Men's Locker Room Flooring

The men's locker room floor has been chipping and losing it nonskid texture. The original floors did not have a moisture barrier. The new flooring that will be installed at the end of February will have a coat of moisture sealant applied as well as a colored textured paint to prevent slips. This should hold up longer than the last floor. The cost is expected to be \$50,000.

Four Inch Pipe Replacement – Pool Circulation Pipe

When the Center was built, there was a section of 4-inch pipe that ran to 8-inch pipe on the pool circulation pump. This is causing pressure and erosion to the smaller 4-inch pipe. The 4-inch pipe will be replaced with 8-inch piping to alleviate this unneeded pressure. The anticipated cost is \$16,500.

UV System – Leisure and Competition Pool

The UV Systems are responsible for disinfecting the pool water. The UV bulbs kill any unwanted contaminants that it meets. Both the leisure and competition pool UV systems are original with the building and are much more inefficient that the modern models. The replacement parts are becoming scarce for the aging units and before it becomes impossible to find parts, the units need to be replaced. This project is expected to cost \$160,600.

CV STARR COMMUNITY CENTER CAPITAL IMPROVEMENTS - APPROVED FY2021-2022	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
CURRENT PROJECTS	448,475.00				
VFD REPLACEMENT		18,200.00			
WOMENS LOCKER ROOM FLOORING		50,000.00			
AIR INTAKE PROJECT		345,000.00			
FACILITY ROOF REPAIR - FLAT ROOF		150,000.00			
PARKING LOTS SEAL COAT			25,000.00		
LAUNDRY WASHER			7,840.00		
LAUNDRY DRYER			4,750.00		
FIRE PROGRAMMER BOX			20,800.00		
SKYLIGHTS			250,000.00		
SUMP PUMP				8,000.00	
WATER SLIDE STAIRCASE				150,000.00	
LEISURE POOL BOILER				22,000.00	
COMPETITION POOL BOILER				30,000.00	
FRONT DESK MODIFICATION					150,000.00
TOTAL	448,475.00	563,200.00	308,390.00	210,000.00	150,000.00

OTHER REVENUES – C.V. STARR ENTERPRISE FUND

Sales Tax

The CVSCC receives from the State Board of Equalization a voter approved half-cent sales tax that is held by the City of Fort Bragg in the C.V. Starr Enterprise Fund, per the operating agreement between MCRPD and the City. All proceeds from the sales tax are dedicated to operation, maintenance, and capital improvements at the C.V. Starr Community Center in compliance with the Fort Bragg Municipal Code Chapter 3.11 (Ordinance No. 902, passed 03-06-2012). Sales tax revenues are estimated to end the FY2021-2022 at \$1,001,874.

Property Tax

Pursuant to the Property Tax Exchange Agreement between the MCRPD and the City of Fort Bragg, property taxes received from the Mendocino County Tax Collector with 45% of the District's allocable share being entitled to the City to be used solely for Parks and Recreation purposes with the City (including CVSCC). The property tax revenue is expected to come in at \$260,000 for FY2021-2022.

Other Revenue

The Mendocino Coast Recreation and Park District was able to secure \$602,160 in COVID-19 Relief Funds for Special Districts on the behalf of the C.V. Starr Community Center. This funding was obtained through the State of California from an allocation of \$100 Million to Independent Special District Relief Funds. The only requirement was that the districts had to be able to demonstrate the fiscal impact that was suffered due to the COVID-19 Public Health Emergency. The funds were applied for on behalf of the C.V. Starr Community Center, because MCRPD operates the CVSCC, and the CVSCC revenue is where we show the biggest fiscal impact.

Reserves

Given the proposed FY2021-2022 operating budget, capital improvements and estimated tax revenue, the CVSCC Enterprise Fund is projected to end the year with an unrestricted net position of \$1,263,470. This is a favorable increase over what was in the adopted budget by \$607,185. The Funds are separated as follows; Operating Reserve, is 25% of the prior year projected operating expenditures, and the Capital Reserve which absorbs any excess amount above what goes into the Operating Reserve.